

**BLACKBURN WITH DARWEN HEALTH & WELLBEING PEER CHALLENGE – IMPLEMENTATION PLAN PROGRESS UPDATE
DECEMBER 2015**

	Improvement Action	Lead(s)	Timescale for completion	Status	Comments
A	Is there a clear, appropriate and achievable approach to improving the health and wellbeing of local residents?				
A1	Use the revised JHWS, to develop and promote a compelling narrative of the vision for the Borough that encompasses people <i>and</i> place to help to embed priorities in partner organisations and harness a strong sense of purpose and direction	Dominic Harrison / Laura Wharton	July 2015	Complete (green)	Healthy places incorporated within vision and within Live Well priorities
A2	Bring to the fore the JHWS cross cutting theme of prevention, identification and early intervention to address key challenges e.g. health inequalities and long term conditions by: <ul style="list-style-type: none"> • strengthening the profile of health and social care in the JHWS • working with and through community organisations to help embed the ambition of early intervention and prevention and develop our understanding of local inequalities • ensuring that all partners are signed up to the prevention agenda 	Dominic Harrison / Laura Wharton	July 2015	Ongoing (green)	Implementation will be on-going Strategy includes prevention and early intervention as a cross cutting theme Strategy also includes target to “manage demand and improve outcomes by creating a 2% year-on-year shift in investment from treatment and care into prevention” which the HWB Board have signed up to. This now needs to be baselined and a formal plan put in place to outline how this will be achieved

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B Is the Health and Wellbeing Board at the heart of an effective governance system? Does leadership work well across the local system?					
Membership					
B1	Carry out a review of membership to reflect the breadth of the health and care system and meet the Boards ambition to be a system leader. In particular, health care providers need to be more engaged in discussions if there is to be system redesign	Sally McIvor / Laura Wharton	September 2015	Complete (green)	ELHT & LCFT reps invited to join the Board Lay member recruitment ongoing Membership clarified in new terms of reference
B2	Keep membership under review to ensure that it continues to respond to changes in the system		Ongoing	Ongoing (green)	New terms of reference states that membership will continue to be reviewed
Governance					
B3	Review the Boards aims and functions in order to: <ul style="list-style-type: none"> be clear on what the HWB is doing and what it's not doing make transparent the associated roles and responsibilities of individual members 	Sally McIvor / Laura Wharton	September 2015	Complete (green)	Captured within new terms of reference
B4	Review governance across all the current partnerships to ensure they can deliver the health and wellbeing ambitions for the Borough			Ongoing (green)	All sub-group terms of reference reviewed and refreshed Full breadth of partnerships being looked at to identify areas for rationalisation and avoiding duplication
B5	Refresh the terms of reference of groups aligned to the HWB so that they are clearly and demonstrably aligned with the aims of the HWB and the JHWS, with a focus on reducing duplication of effort and maximising impact			Complete (green)	All sub-group terms of reference reviewed and refreshed to strengthen this narrative

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Operating model					
B6	Increase the contribution of all HWB members to shaping future agendas and developing ideas for improving health in the borough: <ul style="list-style-type: none"> • review and update agenda setting process • strengthen lines of accountability to the HWB by the JHWS delivery groups through key agenda items and reporting arrangements 	Laura Wharton		Complete (green)	A forward plan is now in place and regular agenda setting meetings are in the diary A call for agenda items is sent out before the first agenda setting meeting asking if partners would like anything including on the agenda Vice-chair invited to attend agenda setting meetings Thematic updates to HWB Board timetabled throughout the year
B7	Create a stronger identity for the Board as part of an overall communications refresh	Leah Maguire	July 2015	Complete (green)	Comm. refresh and branding exercise commenced Branding agreed at the July PDS session and has been rolled out

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C Are local resources, commitment and skills across the system maximised to achieve local health and wellbeing priorities?					
C1	Bring to the fore the financial aspects of delivering the JHWS for discussion at the HWB, particularly in relation to investment in prevention	Dominic Harrison / Dr Chris Clayton	December 2015	Yet to progress	This will be picked up as part of the baselining activity for the investment in prevention target, this is likely to be a large piece of work which may take up to 6-12 months
C2	<p>Ensure that the HWB is able to influence all relevant commissioning decisions if transformation is to be realised;</p> <ul style="list-style-type: none"> ensure timely links to the commissioning decision making process Strengthen link between JHWS delivery groups and commissioning process/relevant commissioners 	Sally McIvor / Exec JCG	September 2015	Ongoing (green)	<p>All JHWS delivery groups consulted in relation to the CCG commissioning priorities</p> <p>Specific topics for commissioning and service delivery are debated with the relevant JHWS group, e.g. CAMHS transformation with the Children's Partnership Board</p> <p>HWB receive updates and opportunities to input into the BCF joint commissioning process at every meeting</p> <p>Further pathways for influence are to be developed via the performance and governance framework</p>
C3	Use health and wellbeing system leadership to redesign the system at borough level, building upon locality working and inform work across Pennine Lancs. Invest in capacity to bring about change more quickly	Sally McIvor / Dr Chris Clayton	Ongoing	Ongoing (green)	Integrated health and care developments continuing at pace. BwD playing a lead role in the Pennine Lancashire Case for Change and delivery of system transformation across Pennine Lancashire. Officer capacity has been dedicated to taking this forward

C4	Increase opportunities for Councillor and VCFS involvement in locality working	Sally McIvor		Ongoing (amber)	Member led Your Call campaign. Member Reference Group for localities established to provide Executive Member oversight and leadership of the development of the locality approach
C5	Maintain the power and primacy of Your Call to continue to harness the force of volunteering		Ongoing	Ongoing (green)	Member led Your Call campaign, revitalised Your Call campaign. Borough wide volunteering strategy being reviewed, with a view to harnessing community capacity to support the health, wellbeing and care agenda
C6	Systematise data receipt and analysis of GP, hospital and provider data to effect system change and improve outcomes for local people	Dominic Harrison / Dr Chris Clayton	December 2015	Starting (amber)	Interagency intelligence sharing workshop scheduled for 17 th December. To scope intelligence and analytical capability across the entirety of the public sector

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D Are there effective arrangements for evaluating impacts of the health and wellbeing strategy?					
D1	Build on existing evaluation and performance mechanisms to create a robust and systematic approach to holding partners to account for performance across the whole health and social care network. Bring it all together as a whole so that is systematic and includes a number of co-ordinated component parts	Philippa Cross	September 2015	In progress (amber)	First meeting of Performance and Governance Group has taken place, framework currently being scoped
D2	<p>Develop a more effective approach to evaluating the impacts of the JHWS and for ensuring clear accountability across all partners for delivering outcomes;</p> <ul style="list-style-type: none"> Strengthen the role of the HWB and JHWS Delivery Groups in relation to performance monitoring and reporting and taking action 	Dominic Harrison / Philippa Cross	September 2015	In progress (amber)	<p>Smaller number of measures proposed for revised JHWS and associated scorecard developed</p> <p>Report through integrated performance mechanism</p> <p>JHWS delivery groups to provide comprehensive annual thematic updates to HWB:</p> <ul style="list-style-type: none"> Start Well: Sept. 2015 Age Well: Dec. 2015 Live Well: March 2016 <p>Framework in development as outlined above</p>

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E	Are there effective arrangements for ensuring accountability to the public?				
E1	Align scrutiny processes across the system so that they are coordinated and clearly understood. This should be worked through by the HWB, Scrutiny and Healthwatch so all roles are clear and there isn't any duplication. Consider a published protocol to help clarify arrangements for the benefits of residents	Ken Barnsley/ Laura Wharton	September 2015	In progress	Roles are being considered and clarified through the performance and governance framework outlined above
E2	<p>Amplify the influence of residents and bring about greater scale, impact and reach into the community by:</p> <ul style="list-style-type: none"> • strengthening collaboration between the lay members, VCFS representatives and Healthwatch • better aligning and coordinating consultation and engagement activity across different parts of the system • engaging the community and other partners in evaluating impacts and building community resilience • ensuring that the impact of public participation is fed back to the public so that they understand how their contributions have made a difference • making meaningful performance information more accessible to the public • maximising locality structures to increase the Boards focus on co-production with service users and the wider community 	Ken Barnsley/ VCFS, Lay member and Health' watch reps	September 2015	In progress	<p>Healthtalk 2015 held Locality healthtalks planned again for 2016 Knowledge Hub going public by March 2016 Lack of resources for engagement activities are hampering taking some of this forward at the moment Healthwatch will be coordinating an inter-agency engagement forum in the new year to bring together capacity and knowledge from across the system Learning from Healthwatch activities to feature heavily in the performance and governance framework to ensure learning is embedded and drives improvements</p>
F	How we can we increase the scale and pace of change and make the most of new and emerging opportunities to improve outcomes for local people, with a particular focus on governance and leadership across the system?				
The recommendations proposed in relation to this question have been embedded across the five key questions above					