

Regeneration & Neighbourhoods OSC

Regeneration Portfolio priorities & risks

2017/18

Cllr Phil Riley

Executive Member

# Regeneration's Role

- To grow the Borough and make it a prosperous, productive, well-connected and vibrant place to live.
- To provide support and advice to business and responsive business-friendly services to ensure Blackburn with Darwen is “Open for Business”.
- To develop and maintain a good quality supporting infrastructure – a good road network, quality housing available to all, busy town centres and shops – to support growth and make the Borough an attractive place to live
- To provide good quality planning and transport services to help deliver economic growth including long term plans for the future
- To work with other portfolios including Resources to ensure the Council's assets work harder to support economic growth and improve the tax base
- To influence key partners to achieve our aims – Government Departments, the Shadow Lancs Combined Authority and Lancs Enterprise Partnership, Regenerate Pennine Lancs, the HIVE Business Leaders Network

# Regeneration's Priorities

- To drive sustainable economic growth in 3 areas - housing, industry & gateways, and town centres - and promote the brand
- To create more & better jobs with more and better skilled residents in work
- To deliver major capital schemes and develop ambitious plans and a scheme pipeline to sustain growth long term
- To gain maximum benefit from the new Capita place-based partnership and secure effective, value for money services for the future
- To maximise income and plan for long term growth in council tax and business rate receipts

# Key Risks & Responses 1

- Failure to make the new Capita partnership work for the Borough
- New place-based partnership manages risk via hybrid management model
- New structures reduce cost but deliver priorities
- Accountability via P'ship Board and Operating Board
- More jobs into the Borough – c 290
- New business case approach reduces cost but highlights innovation

# Key Risks & Responses 2

- Failure to deliver growth
- New Growth Team created to give focus and inject pace
- Cathedral Square location – shop window
- New relationships with developers - framework
- 260 project pipeline developed using Treasury Business Case approach
- High level governance via Growth Board
- Council restructure to max funding and seek new partnerships
- Review June 2018

# Key Risks & Responses 3

- Failure to deliver MTFS income targets
- Priority for Growth Team and colleagues eg planners
- Pipeline programme charts development and income growth
- Cautious projections – bonus if overdeliver
- Regular monitoring to Growth Board

# Other Key Risks

- Failure to manage key assets/buildings
- Failure to deliver key development sites eg Griffin, former markets sites, Waves, Wainwright Way, Simmons St
- Failure to deliver Highways DfT Level 3
- Failure to maximise business income
- Inability to cope with external economic forces