

## Appendix A- Key Tender Dates

<b>Activity</b>	<b>Date</b>
<b>EMD Paper Published</b>	13th July 2022
<b>Consultation Period</b>	June-July 2022
<b>Final Specification</b>	w/c 26th September 2022
<b>CHEST</b>	Early October 2022
<b>Panel Decision</b>	Early December 2022
<b>Award</b>	January 2023
<b>Provider Implementation</b>	1st April 2023