

HEALTH AND WELLBEING BOARD



TO:	Health and Wellbeing Board
FROM:	
DATE:	

SUBJECT: Lancashire and South Cumbria Integrated Care Partnership – Integrated Care Strategy 2023-2025

1. PURPOSE

This paper provides the Health and Wellbeing Board with supporting information on the development, through the Integrated Care Partnership, of the draft Lancashire and South Cumbria Integrated Care Strategy and on the proposed next steps for further engagement and finalisation of the document.

2. RECOMMENDATIONS FOR THE HEALTH & WELLBEING BOARD

The Health and Wellbeing Board is recommended to:

- Endorse the current version of the Lancashire and South Cumbria Integrated Care Strategy, noting that this will be further updated in the coming weeks to reflect feedback from partners and residents.
- Note that the final version of the Lancashire and South Cumbria Integrated Care Strategy will be presented to the ICP in April 2023 for formal agreement.

3. BACKGROUND

The Integrated Care Partnership (ICP) is a statutory joint committee of the Integrated Care Board (ICB) and each responsible local authority (upper tier and unitary) within the Lancashire and South Cumbria area. Membership of our ICP includes elected members from each of our upper tier and unitary local authorities, as well as two representatives of district councils – one for Lancashire and one for Cumbria.

The Health and Care Act 2022 requires ICPs to develop an Integrated Care Strategy which details how the assessed needs of the population, as identified in joint strategic needs assessments (JSNAs), will be met by the exercise of functions by the Integrated Care Board, partner Local Authorities, and NHS England. This strategy is described in NHS England (NHSE) guidance as setting “the direction of the system ... setting out how the NHS and local authorities, working with providers and other partners, can deliver more joined-up, preventative, and person-centred care for their whole population, across the course of their life”.

Locally, our ICP has agreed that this strategy provides an opportunity for us to set out our ambitions for what we can achieve as an Integrated Care System. It aims to outline, at a high level, the difference we can make by working in an integrated way. It does not seek to replace or

duplicate existing strategies and activity that is already underway in the system. Instead, it seeks to link them together by providing an overarching narrative about what it is that we are all trying to change and improve together.

The national expectation was for each system to publish its initial strategy by December 2022, although this was not a statutory requirement. Locally, it has been agreed that the final version of the strategy will be agreed by the ICP in April 2024 following further engagement with residents and stakeholders.

4. RATIONALE

The Health and Wellbeing Board and Integrated Care Partnership are expected to work collaboratively and iteratively in the preparation of the system-wide integrated care strategy to address those challenges that are best dealt with at a system level (for example, workforce planning, or data and intelligence sharing).

There is the expectation, set out in national guidance, that ICPs should use the insight and data held by HWBs in developing the integrated care strategy and that JSNAs will be used to identify where the assessed needs within the JSNA can be met by local authorities, ICBs or NHS England in exercising their functions.

The national expectation was for each area to publish its initial strategy by December 2022, although this is not a statutory requirement. Locally, it has been agreed that the final version of the strategy will be agreed at the end of March 2023 following engagement with wider stakeholders, including Health and Wellbeing Boards.

5. KEY ISSUES

Development of the draft strategy – work to date

Work to date on the draft Integrated Care Strategy included:

September 2022

Identifying the needs and wants of the population: The JSNAs, Joint Health and Wellbeing Strategies and Public Health Annual Reports for Lancashire, Blackpool, Blackburn with Darwen, Cumbria and North Yorkshire were reviewed, and key themes identified. Additional data from VCFSE partners and the Lancashire and Cumbria Health Equity Commission was also used to supplement this stage of work. These themes were triangulated with insights from resident engagement activities that have taken place over the past several years, mainly those led by the Clinical Commissioning Groups (CCGs).

Identifying draft priorities: Based on the above work and discussions at the inaugural ICP meeting in September 2022, a number of draft priorities were used as the basis for further engagement.

October 2022

Engaging with residents and staff on the draft priorities: The timeframe for creating an initial draft of the strategy limited our engagement activities. However, during October 2022 we engaged with over 1000 people via a range of engagement activities with our residents and staff (an online survey managed by the ICB Communications and Engagement Team, and a series of focus groups / pop-up events run by Healthwatch Together). The findings from this engagement are attached as Appendices A and B.

November 2022

Scoping the priorities: This commenced by using the ICP meeting in October 2022 as a workshop to consider feedback from the engagement activities and generate our sense of ambition for the

above priorities, as well as considering key enablers to delivery. From this workshop, we identified a number of executive leads, and asked them to undertake further scoping work during November 2022, as well as testing their thinking with a range of stakeholders.

December 2022

Creating the draft strategy: An initial draft of the Integrated Care Strategy was presented to the ICP in January 2023.

Key priorities

From a detailed review of Joint Strategic Needs Assessments and local health and wellbeing plans developed across LSC, the ICP has identified a number of priorities for shared action that have been tested with stakeholders, with support from Healthwatch. Following updates made in response to this engagement, the shared priorities outlined in Figure 1. have been identified and now form the basis of the Integrated Care Strategy.

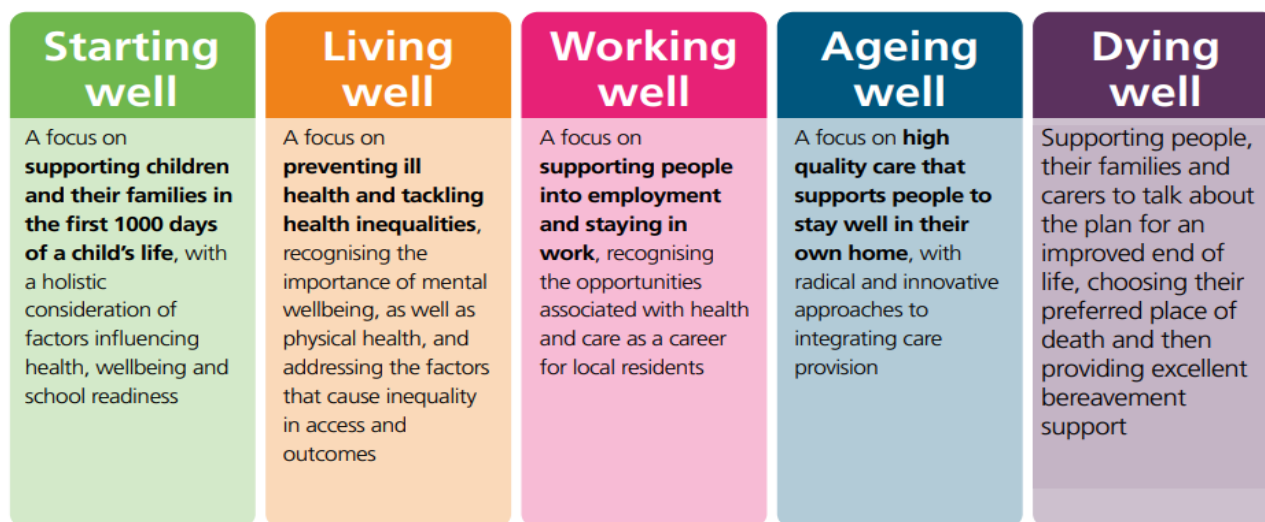


Figure 1.

A delivery plan for each priority, setting out responsibilities across the ICB, Local Authorities and other partners - will be developed between January and March 2023 before sign-off by the ICP and publication of the full strategy at the end of March. Much of this delivery will subsequently be enacted by the four Place-based Partnerships, currently being established in Lancashire and South Cumbria

Blackburn with Darwen Feedback

At their development session on 8 February, the Health and Wellbeing considered the degree of alignment between the Lancashire and South Cumbria Integrated Care strategy and its own draft Health and Wellbeing Strategy, the following reflections were noted.

The Integrated Care Strategy needed a stronger focus on:

- Mental health and wellbeing across all priorities
- Co-production with people, communities and lived experience groups
- Homelessness and preventing homelessness within the housing priorities

Blackburn with Darwen Health and Wellbeing Strategy needed a stronger focus on:

- Dying Well as a standalone priority rather than forming part of the Ageing Well priorities, recognising that it cuts across all life course priorities
- Sustaining people in their current housing, in order to avoid homelessness
- Co-production with people, communities and lived experience groups

These reflections have been shared with the team developing the Integrated Care Strategy, in order to inform its finalisation.

Current version of the strategy

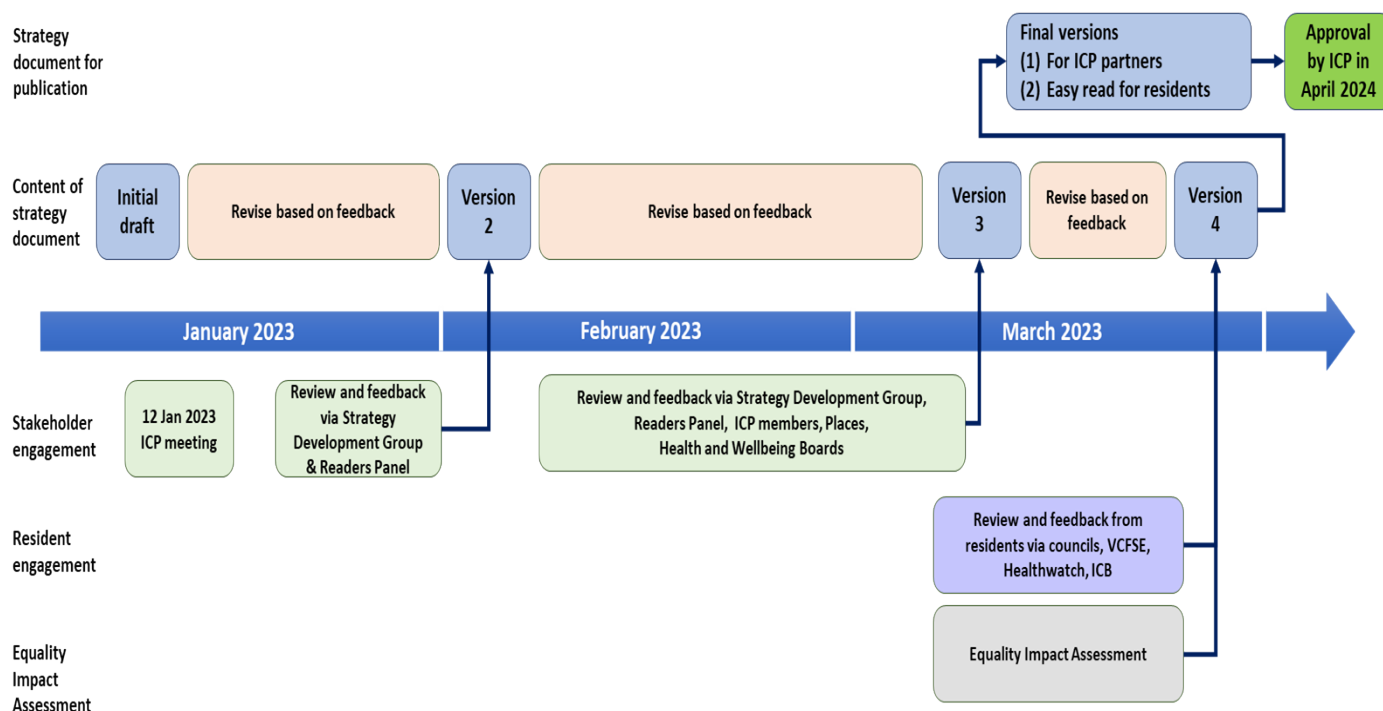
The current version of the Integrated Care Strategy is attached as Appendix C. As outlined above, this has been developed through, and fully endorsed by, the ICP. It must be noted that this remains a 'work in progress' with further minor amendments/additions to be made to the content of document in the coming weeks along with refinements to the design/layout of information.

This version is currently being circulated to members of the ICP and the executive leads for the life course priorities, with an ask that they provide any further feedback as soon as possible.

Finalising the strategy: next steps

The final version of the Integrated Care Strategy will be presented to the ICP in April 2023 for formal agreement. To support achievement of this, a time-limited Strategy Development Group has been established to oversee finalisation of the strategy and the next stage of engagement with residents and stakeholders.

The diagram below shows the phases of engagement and future iterations of the strategy document. The final version of the strategy will include a document that is intended for ICP partners and a document that is an 'easy read' intended for residents.



The finalisation of the Strategy and agreement of its priority areas is a huge step forward for Lancashire and South Cumbria and grateful thanks are extended to all individuals and partners for their valuable contributions.

5. POLICY IMPLICATIONS

It is intended that the Integrated Care Strategy should be informed by, and inform, the Joint Local Health and Wellbeing Strategy of the Health and Wellbeing Board. In endorsing the Lancashire and South Cumbria Integrated Care Strategy the Blackburn with Darwen Health and Wellbeing Board should consider whether any revisions are required to the Joint Local Health and Wellbeing to reflect the content and key priorities identified.

6. FINANCIAL IMPLICATIONS

There are no financial implications resulting from this report.

7. LEGAL IMPLICATIONS

There are no other legal implications resulting from this report.

8. RESOURCE IMPLICATIONS

There are no direct resource implications resulting from this report, however, the priorities outlined within in the Integrated Care Strategy are intended to inform the delivery plans of all the health and care organisations in Lancashire and South Cumbria. As such, the local authority and the partners within the Health and Wellbeing Board should consider how their collective resources could be used to achieve the ambitions set out in the strategy.

9. EQUALITY AND HEALTH IMPLICATIONS

Please select one of the options below.

Option 1 Equality Impact Assessment (EIA) not required – the EIA checklist has been completed.

Option 2 In determining this matter the Executive Member needs to consider the EIA associated with this item in advance of making the decision.

Option 3 In determining this matter the Executive Board Members need to consider the EIA associated with this item in advance of making the decision.

10. CONSULTATIONS

The findings from engagement during the strategy development phased are attached as Appendices A and B.

VERSION:	0.2
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CONTACT OFFICER:	Dr Victoria Ellarby, Programme Director System Reform, Lancashire and South Cumbria Integrated Care Board
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BACKGROUND PAPER:	Lancashire and South Cumbria Integrated Care Strategy 2023-2025

